The investment game in incomplete markets

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We are interested in assigning monetary values to strategic decisions. Traditional, these include the decision to:

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- start a real estate development;
- ▶ finance R&D;
- abandon a non-profitable project;
- temporarily suspend operations under adverse conditions.

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enroll in an MBA program;

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- enroll in an MBA program;
- get married;

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- change the constitution of a country;

- enroll in an MBA program;
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- introduce environmental laws;

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- enroll in an MBA program;
- get married;
- change the constitution of a country;
- introduce environmental laws;
- develop a controversial highway;

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- enroll in an MBA program;
- get married;
- change the constitution of a country;
- introduce environmental laws;
- develop a controversial highway;
- commit suicide !

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To account for these elements, we are going to base our decisions on values obtained using the following theoretical tools:

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- Real Options: value of waiting

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- Net Present Value: intrinsic advantages
- Real Options: value of waiting
- Game Theory: erosion of creation of value due to competition

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- Though some problems have long time horizons (30 years or more), most strategic decisions involve much shorter times.
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- In general, competition erodes the value of flexibility.

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- ▶ Finally, competition is generally introduced using game theory.
- Surprisingly, game theory is almost exclusively combined with real options under the hypothesis of risk-neutrality !

A one-period investment model

Consider a two-factor market where the discounted prices for the project V and a correlated traded asset S follow:

$$(S_{T}, V_{T}) = \begin{cases} (uS_{0}, hV_{0}) & \text{with probability } p_{1}, \\ (uS_{0}, \ell V_{0}) & \text{with probability } p_{2}, \\ (dS_{0}, hV_{0}) & \text{with probability } p_{3}, \\ (dS_{0}, \ell V_{0}) & \text{with probability } p_{4}, \end{cases}$$
(1)

where 0 < d < 1 < u and $0 < \ell < 1 < h$, for positive initial values S_0 , V_0 and historical probabilities p_1 , p_2 , p_3 , p_4 .

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• Let the risk preferences be specified through an exponential utility $U(x) = -e^{-\gamma x}$.
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- Let the risk preferences be specified through an exponential utility $U(x) = -e^{-\gamma x}$.
- An investment opportunity is model as an option with discounted payoff C_t = (V − e^{-rt}I)⁺, for t = 0, T.

European Indifference Price

The indifference price for the option to invest in the final period as the amount π that solves the equation

$$\max_{H} E[U(x+H(S_{T}-S_{0}))] = \max_{H} E[U(x-\pi+H(S_{T}-S_{0})+C_{T})]$$

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$$\max_{H} E[U(x + H(S_{T} - S_{0})] = \max_{H} E[U(x - \pi + H(S_{T} - S_{0}) + C_{T}]]$$

▶ Denoting the two possible pay-offs at the terminal time by C_h and C_ℓ, the European indifference price is explicitly given by

$$\pi = g(C_h, C_\ell) \tag{2}$$

where, for fixed parameters $(u, d, p_1, p_2, p_3, p_4)$ the function $g : \mathbb{R} \times \mathbb{R} \to \mathbb{R}$ is defined as

$$g(x_{1}, x_{2}) = \frac{q}{\gamma} \log \left(\frac{p_{1} + p_{2}}{p_{1}e^{-\gamma x_{1}} + p_{2}e^{-\gamma x_{2}}} \right)$$
(3)

$$+ \frac{1 - q}{\gamma} \log \left(\frac{p_{3} + p_{4}}{p_{3}e^{-\gamma x_{1}} + p_{4}e^{-\gamma x_{2}}} \right),$$

with

$$q = \frac{1-d}{u-d}.$$

Early exercise

When investment at time t = 0 is allowed, it is clear that immediate exercise of this option will occur whenever its exercise value (V₀ − I)⁺ is larger than its continuation value π^C.

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- That is, from the point of view of this agent, the value at time zero for the opportunity to invest in the project either at t = 0 or t = T is given by

$$C_0 = \max\{(V_0 - I)^+, g((hV_0 - e^{-rT}I)^+, (\ell V_0 - e^{-rT}I)^+)\}.$$

A multi-period model

Consider now a continuous-time two–factor market of the form

$$dS_t = (\mu_1 - r)S_t dt + \sigma_1 S_t dW$$

$$dV_t = (\mu_2 - r)V_t dt + \sigma_2 V_t (\rho dW + \sqrt{1 - \rho^2} dZ).$$

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- ▶ We want to approximate this market by a discrete-time processes (S_n, V_n) following the one-period dynamics (1).
- This leads to the following choice of parameters:

$$u = e^{\sigma_1 \sqrt{\Delta t}}, \qquad h = e^{\sigma_2 \sqrt{\Delta t}},$$

$$d = e^{-\sigma_1 \sqrt{\Delta t}}, \qquad \ell = e^{-\sigma_2 \sqrt{\Delta t}},$$

$$p_1 + p_2 = \frac{e^{(\mu_1 - r)\Delta t} - d}{u - d}, \qquad p_1 + p_3 = \frac{e^{(\mu_2 - r)\Delta t} - \ell}{h - \ell}$$

$$\rho \sigma_1 \sigma_2 \Delta t = (u - d)(h - \ell)[p_1 p_4 - p_2 p_3],$$

supplemented by the condition $p_1 + p_2 + p_3 + p_4 = 1$.

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- The fixed parameters are

$$I = 1, \quad r = 0.04, \quad T = 10$$

$$\mu_1 = 0.115, \quad \sigma_1 = 0.25, \quad S_0 = 1$$

$$\sigma_2 = 0.2, \quad V_0 = 1$$

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Given these parameters, the CAPM equilibrium expected rate of return on the project for a given correlation ρ is

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The difference δ = μ
₂ − μ₂ is the below–equilibrium rate–of–return shortfall and plays the role of a dividend rate paid by the project, which we fix at δ = 0.04.

▶ In the limit $\rho \rightarrow \pm 1$ (complete market), the closed-form expression for the investment threshold obtained in the case $T = \infty$ gives $V_{DP}^* = 2$.

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- This should be contrasted with the NPV criterion (that is, invest whenever the net present value for the project is positive) which in this case gives V^{*}_{NPV} = 1.

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- The limit γ → 0 in our model corresponds to the McDonald and Siegel (1986) threshold, obtained by assuming that investors are averse to market risk but neutral towards idiosyncratic risk.

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- ▶ In the limit $\rho \rightarrow \pm 1$ (complete market), the closed-form expression for the investment threshold obtained in the case $T = \infty$ gives $V_{DP}^* = 2$.
- This should be contrasted with the NPV criterion (that is, invest whenever the net present value for the project is positive) which in this case gives V^{*}_{NPV} = 1.
- The limit $\gamma \rightarrow 0$ in our model corresponds to the McDonald and Siegel (1986) threshold, obtained by assuming that investors are averse to market risk but neutral towards idiosyncratic risk.

► For our parameters, the adjustment to market risks is accounted by CAPM and this threshold coincides with V^{*}_{DP} = 2

Dependence with Correlation and Risk Aversion



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Dependence with Volatility



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Dependence with Dividend Rate



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Dependence with Time to Maturity



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Values for the option to invest



Figure: Option value as a function of underlying project value. The threshold for $\rho = 0$ is 1.1972 and the one for $\rho = 0.99$ is 1.7507.

For a systematic application of both real options and game theory in strategic decisions, we consider the following rules:

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 - 1. Outcomes of a given game that involve a "wait-and-see" strategy should be calculated by option value arguments.
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In this way, option valuation and game theoretical equilibrium become dynamically related in a decision tree.

Suppose now that a firm faces the decision to expand capacity for a product with uncertain demand:

$$Y_1 = \begin{cases} hY_0 & \text{with probability } p \\ \ell Y_0 & \text{with probability } 1 - p \end{cases}, \quad (5)$$

correlated with a traded asset

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► The expansion requires a sunk cost *I*.

Suppose now that a firm faces the decision to expand capacity for a product with uncertain demand:

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- ► The expansion requires a sunk cost *I*.
- The state of the firm after the investment decision at time t_k is

$$x(k) = \begin{cases} 1 & \text{if the firm invests at time } t_k \\ 0 & \text{if the does not invest at time } t_k \end{cases}$$
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► The cash flow per unit demand for the firm is denoted by D_{x(k)}.

The NPV solution

If no expansion occurs at time t₀, then the value of the project at time t₀ is

 $v_{out} = D_0 Y_0 + g(D_0 h Y_0, D_0 \ell Y_0) = D_0 Y_0 + \pi_0 (D_0 Y_1).$

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▶ If expansion occurs, then the value of the project at time t_0 is

$$v_{in} = (D_1 Y_0 - I) + g(D_1 h Y_0, D_1 \ell Y_0) = D_1 Y_0 + \pi_0 (D_1 Y_1).$$

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► textcolorredIf the decision needs to be taken at time t₀, then according to NPV the firm should expand provided v_{in} ≥ v_{out}, that is, if the sunk cost I is smaller then

$$I^{NPV} = (D_1 - D_0)Y_0 + (\pi_0(D_1Y_1) - \pi_0(D_0Y_1)).$$
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By contrast, if the decision to invest can be postponed until time t₁, then the value of the project when no investment occurs at time t₀ is

$$v_{wait} = D_0 Y_0 + \pi_0 (C_1),$$

where C_1 denotes the random variable

$$C_1 = C_1(Y_1) = \max\{D_0Y_1, D_1Y_1 - I\} \ge D_0Y_1.$$

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► Accordingly, the firm should invest at time t₀ provided v_{in} ≥ v_{wait}, that is, if the sunk cost is smaller than

$$I^{RO} = (D_1 - D_0)Y_0 + (\pi_0(D_1Y_1) - \pi_0(C_1)).$$
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 Since the function g is non-decreasing in each of its arguments,

$$I^{NPV} - I^{RO} = \pi_0(C_1) - \pi_0(D_0Y_1) \ge 0.$$
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 Since the function g is non-decreasing in each of its arguments,

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(9)

That is, according to RO, the firm is less likely to expand at time t₀.
Consider two firms L and F each operating a project with an option to re-invest at cost I and increase cash-flow according to the uncertain demand Y.

- Consider two firms L and F each operating a project with an option to re-invest at cost I and increase cash-flow according to the uncertain demand Y.
- Let D_{xi(tm)xj(tm)} denote the cash-flow per unit of demand of firm i.

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- Let D_{xi}(t_m)x_j(t_m) denote the cash-flow per unit of demand of firm i.

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► Assume that D₁₀ > D₁₁ > D₀₀ > D₀₁.

- Consider two firms L and F each operating a project with an option to re-invest at cost I and increase cash-flow according to the uncertain demand Y.
- Let D_{xi}(t_m)x_j(t_m) denote the cash-flow per unit of demand of firm *i*.
- Assume that $D_{10} > D_{11} > D_{00} > D_{01}$.
- We say that there is FMA is (D₁₀ − D₀₀) > (D₁₁ − D₀₁) and that there is SMA otherwise.

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Equilibrium strategies

Lemma

Under FMA:

- 1. If $I < I_F^h$, then the equilibrium strategy is (1,1) for high and low demand.
- 2. If $I_F^{\ell} < I < I_F^{h}$ and $I < I_L^{\ell}$, then the equilibrium strategy is (1,1) for high demand and (1,0) for low demand.
- 3. If $I_F^h < I < I_L^\ell$, then the equilibrium strategy is (1,0) for high and low demand.
- 4. If $I_F^{\ell} < I < I_F^h$ and $I_L^{\ell} < I$, then the equilibrium strategy is (1,1) for high demand and (0,0) for low demand.
- 5. If $I_L^{\ell} < I < I_L^h$ and $I_F^h < I$, then the equilibrium strategy is (1,0) for high demand and (0,0) for low demand.
- 6. If $I > I_F^h$, then the equilibrium strategy is (0,0) for high and low demand.

Consider two firms L and F each operating a project with an option to re-invest at cost I and increase cash-flow according to an uncertain demand

$$dY_t = \mu(t, Y_t)dt + \sigma(t, Y_t)dW.$$

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$$dY_t = \mu(t, Y_t)dt + \sigma(t, Y_t)dW.$$

Suppose that the option to re-invest has maturity *T*, let *t_m*, *m* = 0,..., *M* be a partition of the interval [0, *T*] and denote by (*x_L*(*t_m*), *x_F*(*t_m*) ∈ {(0,0), (0,1), (1,0), (1,1)} the possible states of the firms *after* a decision has been at time *t_m*.

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- Let D_{xi}(t_m)x_j(t_m) denote the cash-flow per unit of demand of firm i.

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- We say that there is FMA is (D₁₀ − D₀₀) > (D₁₁ − D₀₁) and that there is SMA otherwise.

Derivation of project values (1)

Let V_i^{(x_i(t_{m-1}),x_j(t_{m-1}))}(t_m, y) denote the project value for firm i at time t_m and demand level y.

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Derivation of project values (1)

- Let $V_i^{(x_i(t_{m-1}),x_j(t_{m-1}))}(t_m, y)$ denote the project value for firm *i* at time t_m and demand level *y*.
- Denote by $v_i^{(x_i(t_m),x_j(t_m))}(t_m,y)$ the continuation values:

$$\begin{aligned} v_{i}^{(1,1)}(t_{m},y) &= D_{11}y\Delta t + \frac{g(V_{i}^{(1,1)}(t_{m+1},y^{u}),(V_{i}^{(1,1)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{L}^{(1,0)}(t_{m},y) &= D_{10}y\Delta t + \frac{g(V_{L}^{(1,0)}(t_{m+1},y^{u}),(V_{L}^{(1,0)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{L}^{(0,1)}(t_{m},y) &= D_{01}y\Delta t + \frac{g(V_{L}^{(0,1)}(t_{m+1},y^{u}),(V_{L}^{(0,1)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{F}^{(1,0)}(t_{m},y) &= D_{01}y\Delta t + \frac{g(V_{F}^{(1,0)}(t_{m+1},y^{u}),(V_{F}^{(1,0)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{F}^{(0,1)}(t_{m},y) &= D_{10}y\Delta t + \frac{g(V_{F}^{(0,1)}(t_{m+1},y^{u}),(V_{F}^{(0,1)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{i}^{(0,0)}(t_{m},y) &= D_{00}y\Delta t + \frac{g(V_{i}^{(0,0)}(t_{m+1},y^{u}),(V_{i}^{(0,0)}(t_{m+1},y^{d}))}{e^{r\Delta t}} \\ v_{i}^{(0,0)}(t_{m},y) &= D_{0}y\Delta t + \frac{g(V_{i}^{(0,0)}(t_{m+1},y^{u})$$

Derivation of project values (2)

For fully invested firms, the project values are simply given by

$$V_i^{(1,1)}(t_m, y) = v_i^{(1,1)}(t_m, y).$$

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Now consider the project value for firm F when L has already invested and F hasn't:

$$V_F^{(1,0)}(t_m,y) = \max\{v_F^{(1,1)}(t_m,y) - I, v_F^{(1,0)}(t_m,y)\}.$$

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 Similarly, the project value for L when F has invested and L hasn't is

$$V_L^{(0,1)}(t_m, y) = \max\{v_L^{(1,1)}(t_m, y) - I, v_L^{(0,1)}(t_m, y)\}.$$

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Derivation of project values (3)

Next consider the project value for L when it has already invest and F hasn't:

$$V_L^{(1,0)}(t_m, y) = \begin{cases} v_L^{(1,1)}(t_m, y) \text{ if } v_F^{(1,1)}(t_m, y) - I > v_F^{(1,0)}(t_m, y), \\ v_L^{(1,0)}(t_m, y) \text{ otherwise.} \end{cases}$$

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Derivation of project values (3)

Next consider the project value for L when it has already invest and F hasn't:

$$V_L^{(1,0)}(t_m, y) = \begin{cases} v_L^{(1,1)}(t_m, y) \text{ if } v_F^{(1,1)}(t_m, y) - I > v_F^{(1,0)}(t_m, y), \\ v_L^{(1,0)}(t_m, y) \text{ otherwise.} \end{cases}$$

Similarly, the project value for F when it has already invest and L hasn't is

$$V_F^{(0,1)}(t_m, y) = \begin{cases} v_F^{(1,1)}(t_m, y) \text{ if } v_L^{(1,1)}(t_m, y) - I > v_L^{(0,1)}(t_m, y), \\ v_F^{(0,0)}(t_m, y) \text{ otherwise.} \end{cases}$$

Derivation of project values (4)

Finally, the project values V_i^(0,0) are obtained as a Nash equilibrium, since both firms still have the option to invest.

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Derivation of project values (4)

- Finally, the project values V_i^(0,0) are obtained as a Nash equilibrium, since both firms still have the option to invest.
- The pay-off matrix for the game is

Firm F
Invest Wait
Firm L Invest
$$(v_L^{(1,1)} - I, v_F^{(1,1)} - I) | (v_L^{(1,0)} - I, v_F^{(1,0)}) | (v_L^{(0,0)}, v_F^{(0,0)}) | (v_L^{(0,0)}, v_F^{(0,0)})$$

FMA: dependence on risk aversion.



Figure: Project values in FMA case for different risk aversions.

FMA: dependence on correlation.



Figure: Project values in FMA case as function of correlation.

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SMA: dependence on risk aversion



Figure: Project values in SMA case for different risk aversions.

SMA: dependence on correlation.



Figure: Project values in SMA case as function of correlation.

$\mathsf{SMA} \times \mathsf{FMA}$



Figure: Project values for FMA and SMA.