

Combining Real Options and game theory in incomplete markets.

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Further Developments in Quantitative Finance
Edinburgh, July 11, 2007

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- ▶ The vast majority of underlying projects are **not** perfectly correlated to any asset traded in financial markets.
- ▶ In general, competition erodes the value of flexibility.

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- ▶ Finally, competition is generally introduced using game theory.
- ▶ Surprisingly, game theory is almost exclusively combined with real options under the hypothesis of risk-neutrality !

Related literature

- ▶ Real options and games: Smit and Ankum (1993), Dixit and Pindyck (1994), Grenadier (1996), Kulatikaka and Perotti (1998), Smit and Trigeorgis (2001), Imai and Watanabe (2006).

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- ▶ Indifference pricing: Henderson and Hobson (2001), Musiela and Zariphopoulou (2004), Rogers and Scheinkman (2007).

A one-period investment model

- ▶ Consider a two-factor market where the **discounted** prices for the project V and a correlated traded asset S follow:

$$(S_T, V_T) = \begin{cases} (uS_0, hV_0) & \text{with probability } p_1, \\ (uS_0, \ell V_0) & \text{with probability } p_2, \\ (dS_0, hV_0) & \text{with probability } p_3, \\ (dS_0, \ell V_0) & \text{with probability } p_4, \end{cases} \quad (1)$$

where $0 < d < 1 < u$ and $0 < \ell < 1 < h$, for positive initial values S_0, V_0 and historical probabilities p_1, p_2, p_3, p_4 .

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where $0 < d < 1 < u$ and $0 < \ell < 1 < h$, for positive initial values S_0, V_0 and historical probabilities p_1, p_2, p_3, p_4 .

- ▶ Let the risk preferences be specified through an exponential utility $U(x) = -e^{-\gamma x}$.
- ▶ An investment opportunity is model as an option with **discounted** payoff $C_t = (V - e^{-rt}I)^+$, for $t = 0, T$.

European Indifference Price

- ▶ The **indifference price** for the option to invest in the final period as the amount π that solves the equation

$$\max_H E[U(x + H(S_T - S_0))] = \max_H E[U(x - \pi + H(S_T - S_0))] \quad (2)$$

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- ▶ Denoting the two possible pay-offs at the terminal time by C_h and C_ℓ , the **European** indifference price is explicitly given by

$$\pi = g(C_h, C_\ell) \quad (3)$$

where, for fixed parameters $(u, d, p_1, p_2, p_3, p_4)$ the function $g : \mathbb{R} \times \mathbb{R} \rightarrow \mathbb{R}$ is defined as

$$g(x_1, x_2) = \frac{q}{\gamma} \log \left(\frac{p_1 + p_2}{p_1 e^{-\gamma x_1} + p_2 e^{-\gamma x_2}} \right) + \frac{1 - q}{\gamma} \log \left(\frac{p_3 + p_4}{p_3 e^{-\gamma x_1} + p_4 e^{-\gamma x_2}} \right), \quad (4)$$

with

$$q = \frac{1 - d}{u - d}.$$

Early exercise

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- ▶ That is, from the point of view of this agent, the value at time zero for the opportunity to invest in the project either at $t = 0$ or $t = T$ is given by

$$C_0 = \max\{(V_0 - I)^+, g((hV_0 - e^{-rT}I)^+, (\ell V_0 - e^{-rT}I)^+)\}.$$

A multi-period model

- ▶ Consider now a continuous-time two-factor market of the form

$$dS_t = (\mu_1 - r)S_t dt + \sigma_1 S_t dW$$

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- ▶ We want to approximate this market by a discrete-time processes (S_n, V_n) following the one-period dynamics (1).
- ▶ This leads to the following choice of parameters:

$$u = e^{\sigma_1 \sqrt{\Delta t}}, \quad h = e^{\sigma_2 \sqrt{\Delta t}},$$

$$d = e^{-\sigma_1 \sqrt{\Delta t}}, \quad \ell = e^{-\sigma_2 \sqrt{\Delta t}},$$

$$p_1 + p_2 = \frac{e^{(\mu_1 - r)\Delta t} - d}{u - d}, \quad p_1 + p_3 = \frac{e^{(\mu_2 - r)\Delta t} - \ell}{h - \ell}$$

$$\rho \sigma_1 \sigma_2 \Delta t = (u - d)(h - \ell)[p_1 p_4 - p_2 p_3],$$

supplemented by the condition $p_1 + p_2 + p_3 + p_4 = 1$.

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$$\begin{aligned}I &= 1, & r &= 0.04, & T &= 10 \\ \mu_1 &= 0.115, & \sigma_1 &= 0.25, & S_0 &= 1 \\ \sigma_2 &= 0.2, & V_0 &= 1\end{aligned}$$

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- ▶ Given these parameters, the CAPM equilibrium expected rate of return on the project for a given correlation ρ is

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- ▶ The difference $\delta = \bar{\mu}_2 - \mu_2$ is the **below-equilibrium rate-of-return shortfall** and plays the role of a dividend rate paid by the project, which we fix at $\delta = 0.04$.

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- ▶ For our parameters, the adjustment to market risks is accounted by CAPM and this threshold coincides with $V_{DP}^* = 2$

Dependence on Correlation and Risk Aversion

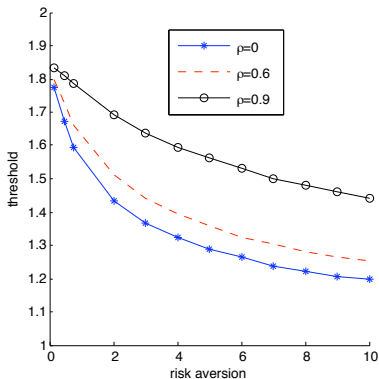
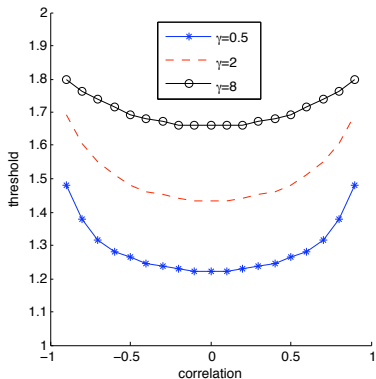


Figure: Exercise threshold as a function of correlation and risk aversion.

Dependence on Volatility and Dividend Rate

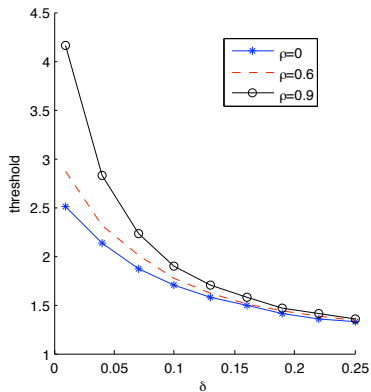
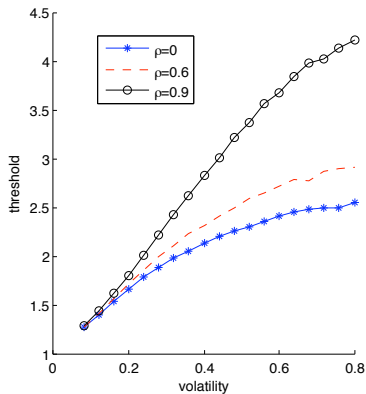


Figure: Exercise threshold as a function of volatility and dividend rate.

Dependence on Time to Maturity

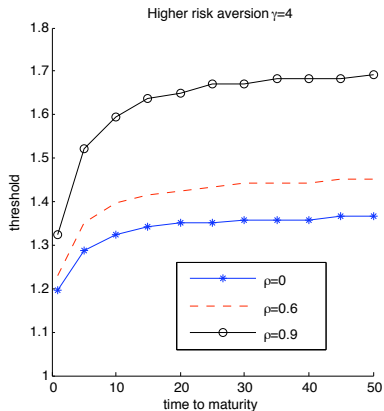
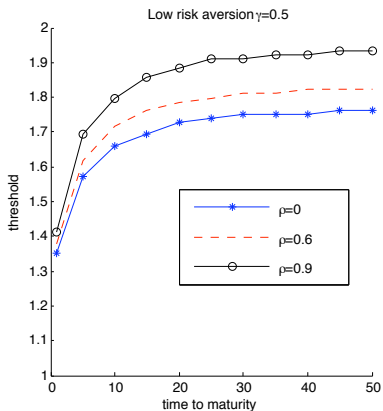


Figure: Exercise threshold as a function of time to maturity.

Values for the Option to Invest

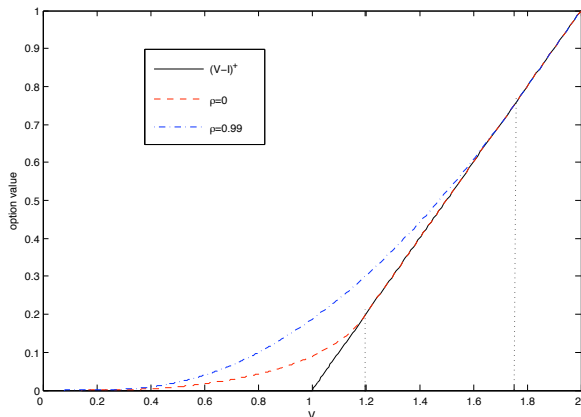


Figure: Option value as a function of underlying project value. The threshold for $\rho = 0$ is 1.1972 and the one for $\rho = 0.99$ is 1.7507.

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F^M = cash flow + option to reactivate at cost R
+ option to scrap at cost E_S

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- ▶ As before, the decisions to invest, mothball, reactivate and scrap are triggered by the price thresholds $P_S < P_M < P_R < P_H$.

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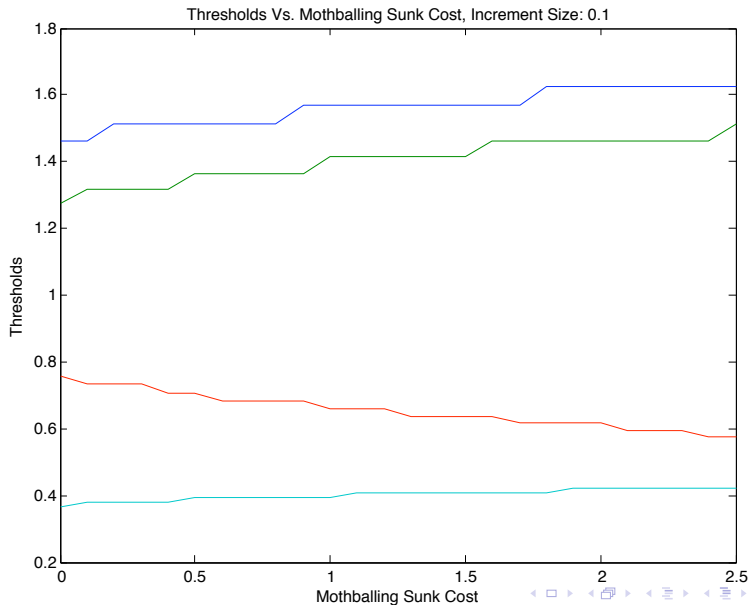
$$r = 0.05, \quad \delta = 0.05, \quad T = 30$$

$$l = 2, \quad R = 0.79, \quad E_M = E_S = 0$$

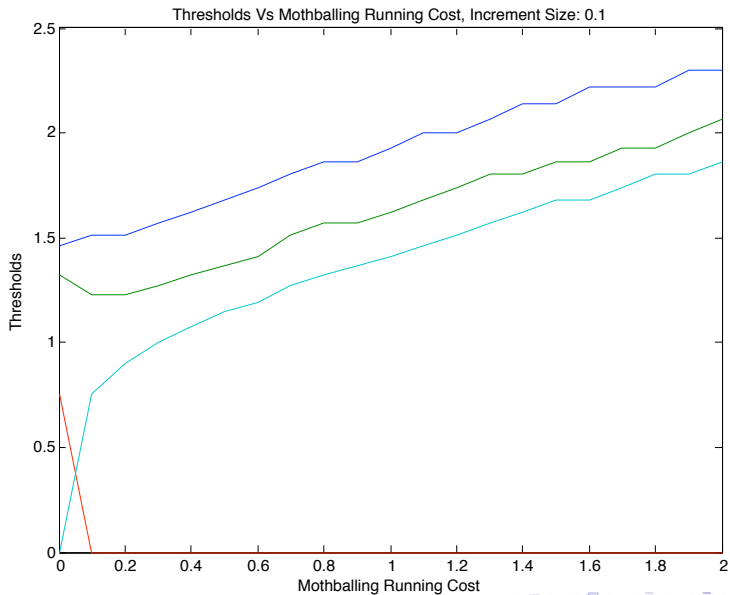
$$C = 1, \quad m = 0.01$$

$$\rho = 0.9, \quad \gamma = 0.1$$

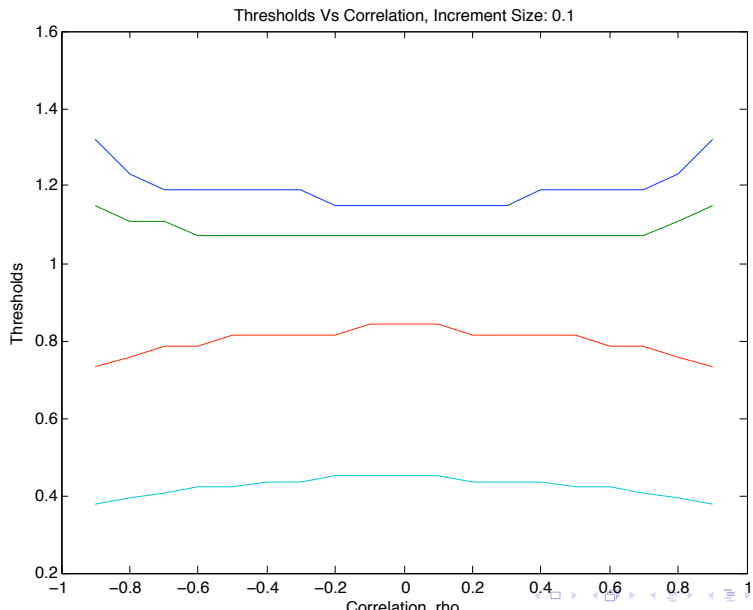
Dependence on Mothballing Sunk Cost



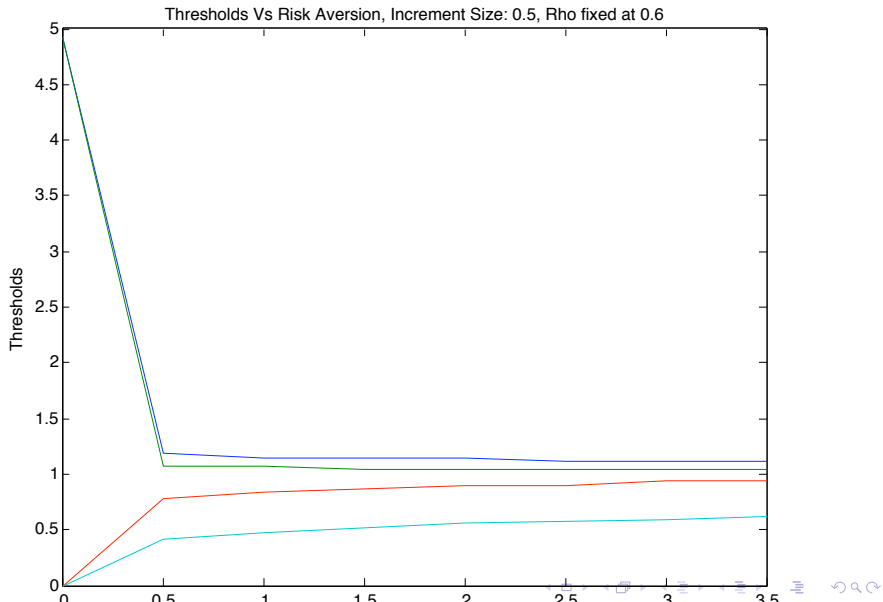
Dependence on Mothballing Running Cost



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 2. Once the solution for a given game is found on a decision node, its value becomes the pay-off for an option at that node.
- ▶ In this way, option valuation and game theoretical equilibrium become **dynamically related** in a decision tree.

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- ▶ Therefore, if both firms wait, they each own an option worth \$21 million.

Solution of the SIR game

- ▶ This symmetric innovation race can therefore be summarize as

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		Invest	Wait
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- ▶ Therefore, the only NE is (Invest,Invest) !
- ▶ As with the PD, an analysis of this game in extensive-form, regardless of the order the players move (or even using information sets for simultaneous moves), would lead to exactly the same solution.

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A	Invest	(13,13)	(26,0)
	Wait	(0,26)	(21,21)

- ▶ This is the business analogue of the Prisoner's dilemma, since the second row and second column are strictly dominated respectively by the first row and first column.
- ▶ Therefore, the only NE is (Invest,Invest) !
- ▶ As with the PD, an analysis of this game in extensive-form, regardless of the order the players move (or even using information sets for simultaneous moves), would lead to exactly the same solution.
- ▶ In this example, the unique NE is also stable with respect to changes in correlation and risk aversion.

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- ▶ Consider two firms contemplating investment on a project with $V_0 = 100$ and equal probabilities to move up to $V^u = 200$ and down to $V^d = 50$.

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- ▶ We will assume that the technology resulting from the R&D investment is **proprietary**, so that the market share of firm A after the R&D phase is $s = 3/5$.
- ▶ Moreover, we assume that the market value continues to evolve from time t_1 to time t_2 following the same dynamics, that is, at time t_2 the possible market values in these two-period tree are

$$V^{uu} = 400, \quad V^{ud} = 100, \quad V^{dd} = 25.$$

Analyzing the R&D game

- ▶ If demand is high at time t_1 ($V^u = 200$), we have:

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		Invest	Wait
A (leader)	Invest	(80,40)	(120,0)
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- ▶ Therefore the R&D investment is recommended for A.
- ▶ For comparison, the complete market results are $C_A = 10$ and $C_B = 7$.

A multi-period investment game

- ▶ Consider two firms L and F each operating a project with an option to re-invest at cost I and increase cash-flow according to an uncertain demand

$$dY_t = \mu(t, Y_t)dt + \sigma(t, Y_t)dW.$$

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- ▶ Suppose that the option to re-invest has maturity T , let t_m , $m = 0, \dots, M$ be a partition of the interval $[0, T]$ and denote by $(x_L(t_m), x_F(t_m)) \in \{(0, 0), (0, 1), (1, 0), (1, 1)\}$ the possible states of the firms *after* a decision has been at time t_m .

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- ▶ We say that there is FMA is $(D_{10} - D_{00}) > (D_{11} - D_{01})$ and that there is SMA otherwise.

Derivation of project values (1)

- ▶ Let $V_i^{(x_i(t_{m-1}), x_j(t_{m-1}))}(t_m, y)$ denote the project value for firm i at time t_m and demand level y .

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- ▶ Denote by $v_i^{(x_i(t_m), x_j(t_m))}(t_m, y)$ the continuation values:

$$v_i^{(1,1)}(t_m, y) = D_{11}y\Delta t + \frac{g(V_i^{(1,1)}(t_{m+1}, y^u), (V_i^{(1,1)}(t_{m+1}, y^d)))}{e^{r\Delta t}}$$

$$v_L^{(1,0)}(t_m, y) = D_{10}y\Delta t + \frac{g(V_L^{(1,0)}(t_{m+1}, y^u), (V_L^{(1,0)}(t_{m+1}, y^d)))}{e^{r\Delta t}}$$

$$v_L^{(0,1)}(t_m, y) = D_{01}y\Delta t + \frac{g(V_L^{(0,1)}(t_{m+1}, y^u), (V_L^{(0,1)}(t_{m+1}, y^d)))}{e^{r\Delta t}}$$

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$$V_F^{(1,0)}(t_m, y) = \max\{v_F^{(1,1)}(t_m, y) - I, v_F^{(1,0)}(t_m, y)\}.$$

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$$V_L^{(0,1)}(t_m, y) = \max\{v_L^{(1,1)}(t_m, y) - I, v_L^{(0,1)}(t_m, y)\}.$$

Derivation of project values (3)

- ▶ Next consider the project value for L when it has already invest and F hasn't:

$$V_L^{(1,0)}(t_m, y) = \begin{cases} v_L^{(1,1)}(t_m, y) & \text{if } v_F^{(1,1)}(t_m, y) - I > v_F^{(1,0)}(t_m, y), \\ v_L^{(1,0)}(t_m, y) & \text{otherwise.} \end{cases}$$

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- ▶ Similarly, the project value for F when it has already invest and L hasn't is

$$V_F^{(0,1)}(t_m, y) = \begin{cases} v_F^{(1,1)}(t_m, y) & \text{if } v_L^{(1,1)}(t_m, y) - I > v_L^{(0,1)}(t_m, y), \\ v_F^{(0,0)}(t_m, y) & \text{otherwise.} \end{cases}$$

Derivation of project values (4)

- ▶ Finally, the project values $V_i^{(0,0)}$ are obtained as a Nash equilibrium, since both firms still have the option to invest.

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- ▶ The pay-off matrix for the game is

		Firm F	
		Invest	Wait
Firm L	Invest	$(v_L^{(1,1)} - I, v_F^{(1,1)} - I)$	$(v_L^{(1,0)} - I, v_F^{(1,0)})$
	Wait	$(v_L^{(0,1)}, v_F^{(0,1)} - I)$	$(v_L^{(0,0)}, v_F^{(0,0)})$

FMA: dependence on risk aversion.

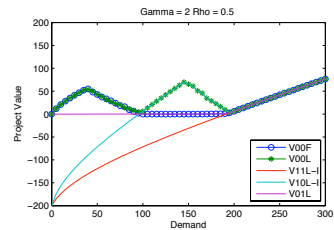
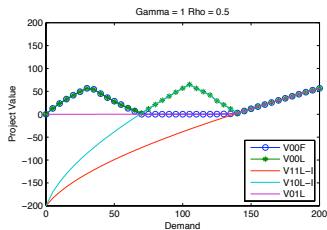
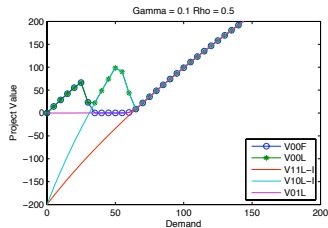
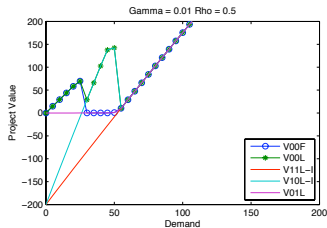


Figure: Project values in FMA case for different risk aversions.

FMA: dependence on correlation.

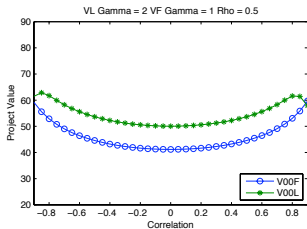
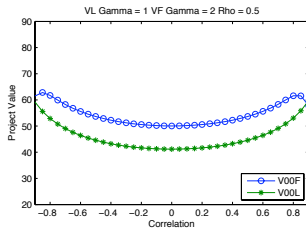
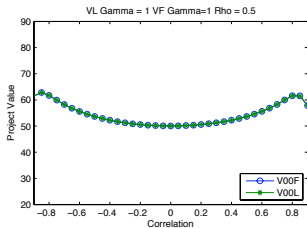


Figure: Project values in FMA case as function of correlation.

SMA: dependence on risk aversion

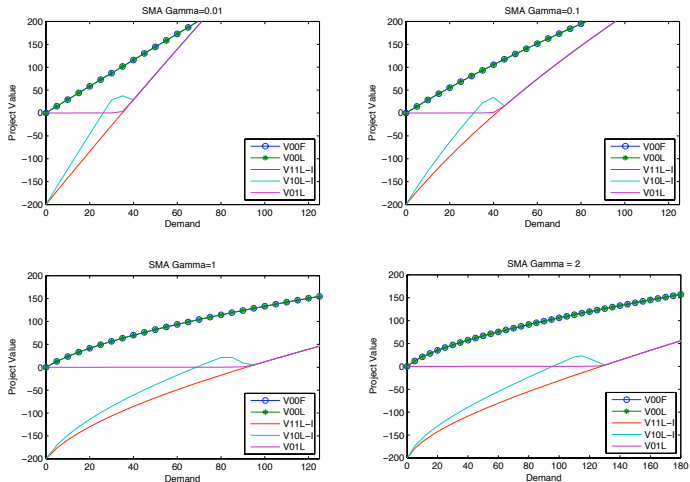


Figure: Project values in SMA case for different risk aversions.

SMA: dependence on correlation.

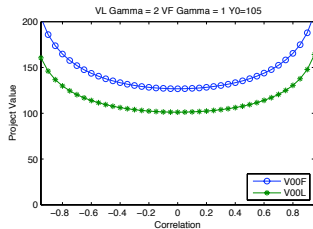
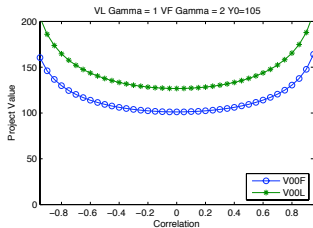
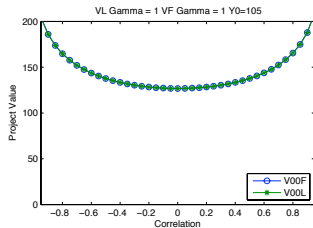


Figure: Project values in SMA case as function of correlation.

SMA x FMA

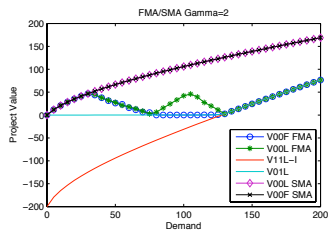
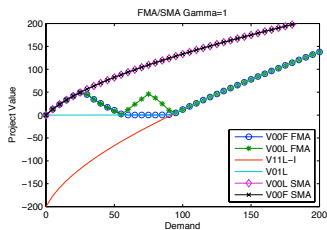
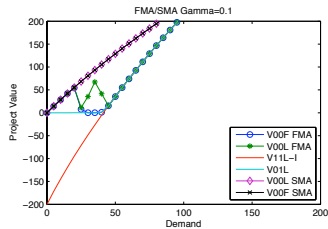
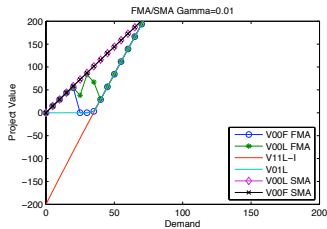


Figure: Project values for FMA and SMA.